

SECTION L ATTACHMENT 2

PAST PERFORMANCE QUESTIONNAIRE

Within **2 weeks** from receipt of this questionnaire return this form to Ms. Gianna Gatto, Contracts Specialist, at gianna.gatto@navy.mil or NAWCAD Lakehurst, Bldg 562-3, Highway 547, Lakehurst, NJ 08733 Attn: Ms. Gianna Gatto 2.5.2.1.2.

1. CONTRACTOR IDENTIFICATION

- a. Contractor: KWR Construction, Inc
- b. Program Title: F-35 Bed Down
- c. Contract Number: W912PL-12-D-0016 0002
- d. Type of Contract: POCA Percent Complete: 100%
- e. Total Contract Value \$1,090,419.60

Note: Whether identified or not, if you have any knowledge of other contracts for the identified contractor, you are requested to complete a questionnaire for each contract or subcontract similar to this acquisition.

2. RESPONDENT IDENTIFICATION

- a. Name: Joe Webber
- b. Agency: KWR Construction, Inc.
- c. Position: Project Manager
- d. Relation to Program: General Contractor
- e. Phone/Fax Number/Email Address: jwebber@kwrconst.com
- f. Date Questionnaire Completed: 23Jan16

3. PROGRAM CHARACTERISTICS

- 3a. Please provide a short description of the subject contract.
Retrofit existing Hangar 431 at Luke Air Force Base with new support requirements for the F-35. SOW included new aircraft cooling units; new lighting; electrical system overhaul including 270V distribution units and service PITs.
- 3b. Please check those activities, which are applicable to your program
 - a. Equipment detailed design, integration, testing
 - b. Maintenance support development
 - c. Logistics support development
 - d. Training support development
 - e. Systems production

4. PERFORMANCE LEVELS

4.1 PERFORMANCE GRADES (Use these grades to provide the overall rating where requested below).

Exceptional - Performance meets and exceeds many contractual requirements. The contractual performance of the element or sub-element being assessed was accomplished with few minor problems for which corrective actions taken by the contractor were highly effective.

Very Good - Performance meets and exceeds some contractual. The contractual performance of the element or sub-element being assessed was accomplished with some minor problems for which corrective actions taken by the contractor were effective.

Satisfactory - Performance meets contractual requirements. The contractual performance of the element or sub-element contains some minor problems for which corrective actions taken by the contractor appear or were satisfactory.

Marginal - Performance does not meet some contractual requirements. The contractual performance of the element or sub-element being assessed reflects a serious problem for which the contractor has not yet identified corrective actions. The contractor's proposed actions appear only marginally effective or were not fully implemented.

Unsatisfactory - Performance does not meet most contractual requirements and recovery is not likely in a timely manner. The contractual performance of the element or sub-element contains serious problem(s) for which the contractor's corrective actions appear or were ineffective.

4.2 QUESTIONS

TECHNICAL AND QUALITY PERFORMANCE

a. What kind of technical performance problems or strengths were experienced by the contractor?
B GSE Group far exceeded their competitors from day one in all facets of this project.

b. What was the cause of these technical problems or strengths?
Well experienced, hands-on, and dedicated staff.

c. To what extent have corrective actions been taken to correct problem(s) identified above and to what extent have the corrective actions been effective?
All technical issues were simply resolved during our troubleshooting phase. Very minor and expected challenges were handled promptly.

Describe the progress made to date.
B GSE Group conducted training of the Air Force staff on December 6, 2013. They are complete and the customer is well satisfied.

Also explain to what extent the corrective actions addressed the root cause of the problem(s) and led to systemic improvement such that similar problems would not reoccur.

N/A.

d. Overall, the contractor's technical performance is rated ...Exceptional.

4.2.2: SCHEDULE PERFORMANCE

a. What kinds of delivery/schedule problems or strengths were experienced by the contractor?
On time deliveries of long lead time items were experienced.

b. What was the cause of these delivery/schedule problems or strengths?
Product knowledge, excellent coordination with vendors made it happen.

c. To what extent have corrective actions been taken to correct problem(s) identified above and to what extent have the corrective actions been effective?

N/A.

Describe the progress made to date.

100%.

Also explain to what extent the corrective actions addressed the root cause of the problem(s) and led to systemic improvement such that similar problems would not reoccur.

N/A.

d. Overall, the contractor's delivery/schedule performance is rated Exceptional.

4.2.3 SUBCONTRACT MANAGEMENT

What was the contractor's success with timely award and management of subcontracts, including whether the contractor met or exceeded small business, small business HUBZone, veteran-owned small business, service disabled veteran owned small business, women-owned small business participation and subcontracting goals?

All goals were achieved through proper management efforts.

4.2.4 PROGRAM MANAGEMENT AND OTHER MANAGEMENT

- a. To what extent does the contractor discharge their responsibility for integration and coordination of all activity needed to execute the contract; identify and apply resources required to meet schedule requirements; assign responsibilities for tasks/actions required by contract; and communicate appropriate information to affected program elements in a timely manner?

B GSE group fulfilled and often surpassed all obligations and were always attentive to schedule and quality assurance.

- b. What were the contractor's risk management practices, especially the ability to identify risks and formulate and implement risk mitigation plans?

B GSE Group was compliant in all regards.

- c. If applicable, identify and provide information on the contractor's ability to transition from design to test phases of an effort, and/or from test to manufacturing.

Their design skills lead the way in their industry...Product tested without incident.

- d. If applicable, identify and provide information on any other areas that are unique to the contract, or that cannot be captured elsewhere under the Management Assessment.

N/A.

4.2.4.4 Overall Management Assessment

Overall, the contractor's management performance is rated Exceptional.

4.2.5. OTHER. Is there any other information regarding this acquisition that you think would be helpful to our evaluation? If so please explain. Examples of additional information that could be helpful to our evaluation include information on (1) problems or strengths with regard to critical personnel and (2) the kind of business relationship problems or strengths with regard to management of subcontracts, cooperation with business partners/customers, customer satisfaction, etc.

B GSE Group sets very high standards for their employees which reflects a very positive light in all areas of their operations whether it be administrative or field personnel.

4.3 SUMMARY: If you had the option, knowing what you know today, would you (pick one), 1) definitely would not, 2) probably would not, 3) might, 4) might not, 5) probably would, 6) definitely would award this contract to this contractor, given the choice? Please explain.

6) Definitely would award this contract to this contractor. We were privileged to work with B GSE Group on what will be the first of many F-35 related projects at Luke Air Force Base. Our work in Hangar 431 will be the site of the USAF's unveiling of the F-35 Fighter in Arizona on March 15, 2014. And we are proud of that. This would not have happened without their knowledge, guidance, and attention to detail.